

BEVIEW SEPTEMBER 2016 PERFORMANCE REPORT

FUNDERS

CORE FUNDERS

The Raymond John Wean Foundation City of Youngstown, Community Development Block Grant City of Youngstown, HOME Investment Partnership

PROGRAM INVESTORS

Americorps NCCC AmeriCorps VISTA Project Site AmeriCorps VISTA Support Grant Bank of America Charitable Foundation Boardman Township, Vacancy Survey The Burton D. Morgan Foundation **CDFI** Technical Assistance Centers for Disease Control, Youth Violence Prevention Citi Bank City of Youngstown, City Council Discretionary Funds City of Youngstown, Grass Cutting and Neighborhood Clean Up City of Youngstown Planning City of Youngstown Waste Water **Clif Bar Family Foundation** CNCS, AmeriCorps VISTA Support Grant Cortland Bank Denise DeBartolo York Dominion Community Impact Farmers National Bank

Fibus Family Foundation Finance Fund First Place Community Fund Florence Simon Beecher Foundation Frank and Pearl Gelbman Foundation Home Depot Foundation Home Savings Charitable Foundation **HUD** Comprehensive Housing **Counseling Grant** Huntington National Bank Invest Health J. Ford Crandall Foundation James and Coralie Centofanti Charitable Foundation John D Finnegan Foundation John F. and Loretta Hynes Foundation Jon and Adrienne Howell Kennedy Family Fund Local Food Local Places Mahoning County Land Reutilization Corporation Mahoning County Lead Hazard and Healthy Homes

Mercy Health Foundation NYO Property Group **OCDCA** Microenterprise Grant **PNC** Foundation Ruth H. Beecher Charitable Trust Schwebel Baking Company Senator Maurice and Florence Lipscher Charitable Fund ServeOhio Talmer Bank and Trust The Youngstown Foundation Thomases Family Endowment of the Youngstown Area Jewish Federation US Department of Health and Human Services CED US Department of Justice Byrne Innovation in Planning Grant **USDA** Community Food Projects Walter E. Watson Charitable Trust Ward Beecher Foundation Western Reserve Health Foundation William Swanston Charitable Fund



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Michael Dulay, Housing Project Manager Alvin Robinson, Construction Team Member Corey Maizel, Farm Manager Megan LaMarca, Iron Roots Program Assistant Nate Signor, Grass Cutting & Clean Up Team Member Joseph Napier, Neighborhood Canvasser

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TO OUR STAKEHOLDERS

Dear Partners in Revitalization:

It is our privilege, on behalf of the YNDC team, to share our Quarter 3 2016 Performance Report with you. Throughout the summer months, YNDC and our many partners have continued to make significant progress to REVITALIZE Youngstown. Please take a moment to review this great report which highlights and celebrates our collective impact in the third quarter of 2016.

The highlights of YNDC and its many partners' hard work in the third quarter include: the awarding of multiple significant grants; the addition of multiple new full and part time staff, AmeriCorps VISTAs, and AmeriCorps REVITALIZE team members; the completion of another HUGE United Way Day of Caring to fight blight on the south side; an inspiring East Side Better Block; the completion of construction on our newest facility at 45 Oneta Street; great work by ten Neighborhood Action Teams across the city; the adoption of YNDC's 2017-2019 Strategic Plan Update; a visit from the Vice President of the United States of America; the renovation of an increasing volume of vacant housing; the installation of fitness equipment at two city parks; and many other programmatic and organizational achievements outlined in this report to improve neighborhoods and further the fight against blight across the city.

The ultimate success of this work is contingent upon you and our ability to come together to get the work done in our neighborhoods. Thank you again to our partners; and to those of you that have yet to get involved, we continue to encourage you to find a way to join us in the fight against blight and in our work to create neighborhoods of choice for all across the City of Youngstown. Here's to a great final quarter of 2016!

REVITALIZE!

lan Beniston Executive Director

Germaine Bennett President, Board of Directors

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REVITALIZATION REVIEW (YEAR TO DATE)

9,721 UNIQUE CUTS OF GRASS 10 WORKING NEIGHBORHOOD ACTION TEAMS BEGAN TREE INVENTORIES IN 2 NEIGHBORHOODS OVER 2,000 VOLUNTEERS ENGAGED 498 VACANT HOUSES BOARDED

ORGANIZED EAST SIDE BETTER BLOCK TIRES REMOVED BAGS OF TRASH REMOVED INSTALLED FITNESS EQUIPMENT IN $\mathbf{2}$ CITY PARKS YARDS OF DEBRIS CLEARED DEMOLITIONS IN NAP AREAS VACANT UNITS REHABILITATED **DEVELOPED 45 ONETA STREET FACILITY** HOUSING & SMALL BUSINESS CLIENTS COUNSELED

BEGAN SOUTH SIDE CRIME REDUCTION STRATEGY AND INVEST HEALTH PLAN 33 OWNER OCCUPIED HOMES REPAIRED 9 OWNER OCCUPIED HOMES REHABILITATED 40 RESIDENT DRIVEN VACANT LOT PROJECTS COMPLETED \$3,515 TOTAL FARMERS' MARKET SALES 50 PRIORITY PROPERTIES BROUGHT INTO COMPLIANCE BY ACTION TEAMS 7 NEW RENTAL UNITS CREATED





PUBLICATIONS & MEDIA

Healthy Food Initiatives Grow in Youngstown, Warren - CMFV WRHF Grant Supports Safe School Routes, Exercise - CFMV Youngstown Foundation Awards \$910K in 3Q Grants - Business Journal New Ordinance could Slow Down Out-of-Town Property Owners - Vindicator Code Enforcement Struggles to Bring Out-of-State Owners into Compliance -Vindicator

Land Contracts Aid Exploitation of City's Vacant Housing Stock - Vindicator Out-of-State Homeowners Hinder Fight on Blight - Vindicator In Appreciation of Growth in Public Art in the Valley - Vindicator Score Launches Farmers Market App - Business Journal 2 Outdoor Fitness Stations Open in Youngstown Parks - Business Journal Federal Grant Designed to Make Walk to Youngstown Schools Safer - WFMJ New Outdoor Fitness Equipment Placed in Youngstown Parks - WYTV **Business Digest - Vindicator** Fitness Stations to Be Unveiled at 2 City Parks - Business Journal She Taught Herself Finance, Now Teaches Others - Business Journal Taft Promise Neighborhood Launches Free Community Programs - Vindicator Penguinnovation Required for a New Youngstown - Jambar Kids Help Youngstown Butterfly Project Take Flight - Vindicator United Way 19th Day of Caring Cleans South Side Neighborhoods - Vindicator Operation Paint Brush Spruces Up City Neighborhoods - Vindicator Day of Caring Brings Out Best in Community - Business Journal Joe Biden's Front-Porch Campaign - WKSU Biden Connects with Carmakers during Mahoning Valley Visit - Jambar Biden Makes Time for Valley, Case for Clinton - Vindicator Day of Caring More than Cleanup, Plants Seed for Change - WKBN United Way Plans Day of Caring in Youngstown - WFMJ Home Savings Donates to YNDC - Vindicator

VP Joe Biden Appeals to Union Workers in Mahoning Valley - WYTV

VP Biden Makes More Stops in the Valley - WFMJ

VP Joe Biden Makes Surprise Visit to Youngstown's South Side to Tour Blighted Areas - WKBN

Rebuilding and Growth - Vice President Biden via Facebook United Way Plans Day of Caring in Youngstown - WFMJ Butterfly Habitat on Display Saturday on North Side - Vindicator United Way Day of Caring Set for Friday - Business Journal Youngstown Begins Permanently Closing Abandoned Streets - WKBN

Taft Neighborhood Keeps Its Promise - Business Journal

YNDC Hosts East Side Better Block Party in Vacant Youngstown Plaza - WKBN

Mill Creek MetroParks to Host Idora-Themed Event Saturday - Vindicator Taft Children Get New Playground - Vindicator

East Side 'Better Block' Takes Place Saturday - Business Journal Youngstown Group Receives Donation to Continue City Revitalization -WYTV

YNDC Seeking Revitalize AmeriCorps Employee - Vindicator
Girard to Hold Better Block Event Sept. 17 - Business Journal
Chamber Announces Girard Better Block Event - Vindicator
Health Fair Promotes 'Know Your Numbers' Message - Vindicator
Partnerships Log Progress in the Fight Against Blight - Vindicator
ODOT Grant to Further YNDC Safe Routes to Schools Project - Vindicator
Youngstown Receives ODOT Safe Routes to School Grant - Vindicator
The Truth Booth Art Project Making its Way to Cleveland Encourages
Straight Talk - Crains Cleveland Business
Participants Dig Into Summer Gardens Tour - Vindicator
The City That Embraced Its Decline - The Atlantic
Entrepreneurs Put Down Roots at Farmers Markets - Business Journal

Business Digest - Vindicator





Vice President Joe Biden told union members in Lordstown, Ohio on Thursday that Donald Tr

PUBLICATIONS & MEDIA

Vice President of the United States of America Joe Biden Visits YNDC

On Thursday, September 1, Vice President Joe Biden visited the work of YNDC along Lanterman Avenue. The Vice President was joined by Assistant Secretary of Commerce for Economic Development Jay Williams. He was greeted by YNDC Executive Director Ian Beniston and Housing Director Tiffany Sokol. The group toured Lanterman Avenue and stopped to talk with many neighbors including Germaine Bennett, the President of YNDC's Board of Directors and a longtime resident of the street. YNDC was also able to discuss its work in partnership with the City of Youngstown rehabilitating vacant homes and eradicating blight along the street.







NEW FUNDING & AWARDS

YNDC Quarter 3, 2016 Grant Awards

Grant, Funding, and Human Resource Awards:

Ohio Department of Transportation Safe Routes to School: \$345,200 Home Savings Charitable Foundation: \$25,000 The Youngstown Foundation: \$11,000 Bank of America: \$10,000 Frank and Pearl Gelbman Foundation: \$10,000 J. Ford Crandall Memorial Foundation: \$9,900 Fibus Family Foundation: \$5,000 Thomases Family Endowment of the Youngstown Area Jewish Federation: \$5,000 James and Coralie Centofanti Charitable Foundation: \$2,500 Dominion Foundation Awards: \$1,000 AmeriCorps NCCC Round 4 Team

ODOT Awards \$345,200 in Safe Routes to School Funding to City of Youngstown

The Ohio Department of Transportation has approved the City of Youngstown's application for funding through the Safe Routes to School program for improvements to sidewalks, crosswalks, and signage around McGuffey and Williamson Elementary Schools and to hire a part-time program coordinator to administer educational programming related to safe walking and biking to school. Infrastructure projects received \$315,200 in funding and \$30,000 was awarded for the coordinator position over the next two years. In 2015 the City of Youngstown received funding through the Safe Routes program for improvements around Taft Elementary.





LEARNING EXCHANGES

YNDC Executive Director Provides Guidance to Danville, Virginia

On Thursday, June 30, YNDC Executive Director, Ian Beniston provided guidance to Danville, Virginia in establishing a citywide neighborhood revitalization organization. Danville suffers from many of the same challenges as Youngstown and has begun bringing together diverse partners to form a high functioning community development corporation. Ian provided information and guidance on YNDC's initial development and programming. This work was conducted as part of Ian's service on the national steering committee of the the National Resource Network. For more information on the National Resource Network, please check out their website: www.nationalresourcenetwork.org

YNDC and Johnstown, PA Learning Exchange: Blight Removal and Community Development

On Friday, September 23, leaders from Johnstown, PA visited YNDC for a learning exchange related to blight removal and community development. Johnstown, PA has a similar industrial heritage to Youngstown and has suffered from similar economic issues that have led to high rates of vacancy and abandonment. The Johnstown group, comprised of city officials, local foundation representatives, and consultants, were particularly interested in learning how to develop and implement action-oriented neighborhood plans that would lead to visible change in their city's neighborhoods. While in the Mahoning Valley, the group also met with Trumbull Neighborhood Partnership and the Mahoning County Land Bank.

YNDC Team Presents at 2016 Center for Community Progress Reclaiming Vacant Properties Conference

On Thursday and Friday, September 29 and 30, YNDC team members Ian Beniston, Tom Hetrick, and Joe Napier presented two sessions at the Center for Community Progress' 2016 Reclaiming Vacant Properties Conference. The sessions were titled Go Go Micro: Targeted Strategies that Have a Big Impact in Highly Distressed Neighborhoods and Maximizing Community Collaboration: Doing a Lot with a Little.



Youngstown/Johnstown Comparison

	Youngstown	Johnstown
Land Area:	33.9 sq mi	6.1 sq mi
Population:	66,982	20,402
Density per sq mi:	1,972	3,345
Poverty Rate:	37%	25%
Median HH Income:	\$24,880	\$23,785
Vacancy Rate:	21%	19%





STAFF

New Marketing Coordinator Joins YNDC Team

Brandi Takas is the Marketing Coordinator for the Youngstown Neighborhood Development Corporation (YNDC). Under the direction of the Housing Director, she assists with the completion of routine organizational communications and marketing. Prior to joining the YNDC team, Brandi volunteered as an AmeriCorps VISTA working to revitalize the South Side of Youngstown with the Taft Promise Neighborhood. During that time she also taught Graphic Design classes at Youngstown State University and Mahoning County Career and Technical Center. Brandi received the Akron Craftsman Memorial Scholarship for Graphic Design in 2009 and participated in the Emerging Leader Program at the Raymond John Wean Foundation in 2016. She also serves on the Advisory Board for the Interactive Multimedia Program at Mahoning County Career and Technical Center. Brandi holds a Bachelor of Fine Arts degree from Youngstown State University in Graphic and Interactive Design with a minor in Printmaking. She enjoys photography and traveling, and is a freelance graphic designer and photographer in her free time.

YNDC Housing Client Manager NCHEC Certified

On Saturday, August 13, YNDC's Housing Client Manager Tammi Neuscheler became NCHEC Certified in Homeownership Counseling. The NeighborWorks Center for Homeownership Education and Counseling (NCHEC) offers six certifications for homeownership practitioners, in accordance with the requirements of the National Industry Standards for Homeownership Education and Counseling including: financial capability, pre-purchase homeownership education, post-purchase homeownership education, homeownership counseling, foreclosure intervention and default counseling, and homeownership counseling for program managers and executive directors.





STAFF

New Housing Project Manager Joins YNDC Team

Ryan Emborsky is the Housing Project Manager for the Youngstown Neighborhood Development Corporation (YNDC). Under the supervision of the Housing Director, Ryan collaborates with a team of professional staff to manage the implementation of repair and rehabilitation projects as well as oversee ongoing maintenance of property. Prior to joining the YNDC team, Ryan had gained professional experience within the banking industry, specifically at Home Savings and Loan. He recently conducted research for the Michigan Youth Violence Prevention Center (MI-YVPC). His research focused on the effects of improving vacant properties on violence, crime and intentional injuries throughout the City of Youngstown. Ryan holds a Bachelor of Science in Business Administration degree from Youngstown State University in Human Resource Management with a minor in Entrepreneurship. In his spare time, he enjoys exploring all aspects of nature.

YNDC Welcomes 9 New AmeriCorps Members

In September, YNDC welcomed 9 new AmeriCorps members to our team as part of the YNDC REVITALIZE AmeriCorps Project. These new members include: Henry Britt, Leonard Carter, DeShawn Dale, Deon Jackson, Taylor Johnson, Daniel T. Mitchell, Jessica Morris, Brad Walker, and Brian Partee-Wallace. These members will serve alongside AmeriCorps member James Parker, who will be serving his second term with YNDC this year; and with current members Anthony Campbell and Charles Bell, both of whom are completing their first term.

AmeriCorps REVITALIZE team members serve a one-year term at YNDC to board up, cut grass, and rehabilitate vacant homes across the city. They will gain basic experience and on-site training in the construction and landscaping fields during their service terms. Over the past two years, AmeriCorps members have enabled YNDC to rehabilitate dozens of vacant homes, board up nearly 1,000 vacant homes, and complete over 18,000 unique grass cuts to vacant properties to date. We welcome our new members and look forward to working with them this year in our continued efforts to REVITALIZE Youngstown!





STAFF

AmeriCorps NCCC Cedar 4 Arrives to Fight Blight in Youngstown

On Wednesday, September 14, Cedar 4 an AmeriCorps National Civilian Community Corps (NCCC) team arrived in Youngstown to fight blight with YNDC for seven weeks. The team is composed of Dylan Elman, Mary Baxter, Mariah Ward, Brent Middleton, Meg Brown, Jerrod Fletcher, Taylor Matey, and Team Leader Jason Phipps. The team will be boarding up vacant homes across the city and complete vacant home clean outs in preparation for the vacant home rehabilitation process. This is the second AmeriCorps NCCC team that has served with YNDC in 2016.





COMMUNITY WORKDAYS

YNDC and the Regional Chamber Host Steelton Community Workday

YNDC and the Regional Chamber held a community workday in the Steelton neighborhood on Youngstown's west side on Saturday, September 24. Fourteen properties were boarded, secured, and cleaned up. The workday is part of the ongoing US 422 Corridor Redevelopment Plan that includes the surrounding neighborhoods of Steelton and Brier Hill. Special thanks to Vallourec Star, who provided lunch for the volunteers, and to the AmeriCorps National Civilian Community Corps (NCCC) Team Cedar 4, who are serving for seven-weeks in Youngstown to fight blight with YNDC.



COMMUNITY WORKDAYS

Volunteer Army Fights South Side Blight at 2016 Day of Caring

On Friday, September 2, more than 500 volunteers participated in the United Way's 2016 Day of Caring to fight blight on the south side of Youngstown. YNDC worked with the United Way, City of Youngstown, and American Red Cross to plan and execute the event. Volunteers cleaned up and secured 71 houses, removed 206 tires, removed 800 cubic yards of trash and debris, removed 467 bags of trash, painted over graffiti, and demolished 7 houses. The sponsors of the event included: Hometown Pharmacy, Huntington National Bank, City of Youngstown, YNDC, City Councilwoman Anita Davis, City Councilman Julius Oliver, AIM NationaLease, Akron Children's Hospital, Mercy Health, Dearing Compressor, Simon Roofing, Jon and Adrienne Howell, Community Corrections Association, Better Business Bureau, AFL-CIO, Wolfords Roll-Off, Flambeau's, Wedgewood Pizza, Coca Cola, Sam's Club, Republic Services, Dom's Ice House, and Youngstown Phantoms Hockey. Many thanks to all the groups that volunteered too!







COMMUNITY WORKDAYS

Operation Paint Brush Paints Three Youngstown Homes

On Friday, September 2 and Saturday, September 3, Operation Paint Brush brought together a coalition of organizations and over 150 volunteers to paint the homes of three Youngstown homeowners. The participating organizations and individuals included: Youngstown Neighborhood Development Corporation, City of Youngstown, United Way of Youngstown and the Mahoning Valley, Boys & Girls Club of Youngstown, Mahoning County Juvenile Justice Center, Youngstown State University student groups, Youngstown Police Department, TCC Verizon Wireless, Jon and Adrienne Howell, Harrison Construction, Dave Cook Painting, Gordon Price Painting, Chick-Fil-A, and multiple churches and community groups. This brings the total homes painted through Operation Paint Brush to four.

Volunteers Improve Glenwood Community Park and Clean Up Billingsgate at Idora Workday

On Saturday, August 20, volunteers from the Idora neighborhood, Tabernacle Evangelical Presbyterian Church, and other community groups worked to clean up Billinsgate Avenue and Glenwood Community Park. Volunteers stained the fencing, removed trash, and landscaped the signage at Glenwood Community Park. A second team of volunteers removed weeds, trees, brush, and debris from Billinsgate Avenue. Many thanks to all who participated and to Pizza Joes Cornersburg, and Tabernacle Evangelical Presbyterian Church for providing lunch.











COMMUNITY WORKDAYS

Groups Unite to Fight Blight at Wick Park Workday

On Saturday, July 30, volunteers from the Wick Park Neighborhood Association, Wick Park Neighborhood Action Team, YSUscape, Ursuline High School, the Colony, and YNDC teamed up to battle blight in the Wick Park neighborhood. Volunteers secured and cleaned up 19 houses during a rainy summer morning. Many thanks to Pizza Joe's Cornersburg and Fifth Ward Councilwoman Lauren McNally for providing food and refreshments.

Volunteers Reclaim Boulders at High Street and Glenwood Avenue

On Saturday, July 16, volunteers from Four Square Block Watch, Tabernacle Evangelical Presbyterian Church, the Colony, YNDC, Victory Christian Center, CUP Church, and community volunteers removed overgrowth and vegetation from the rock outcropping at the intersection of Glenwood Avenue and High Street on Youngstown's South Side. A large welcome sign has been installed atop the rock outcropping welcoming people to the Glenwood Avenue Corridor and Youngstown's south side with the support of first ward Councilman Julius Oliver and YNDC. Many thanks to Pizza Joe's Cornersburg for donating pizza and Gary Koerth, TEPC for providing a great lunch.

Community Groups Collaborate to Fight Blight on McGuffey Road

On Saturday, July 23, volunteers from the Northeast Homeowners and Concerned Citizens Association, The Colony, Bennington Block Watch, YNDC, AmeriCorps VISTA, and the Greater McGuffey Neighborhood Action Team came together to clean up and board up several vacant buildings along the corridor. These properties were all priorities of the Greater McGuffey Neighborhood Action Team. Many thanks to Pizza Joes Cornersburg and Jon Howell for providing food for the volunteers.













LOTS OF GREEN

Youth Complete Vacant Land Reuse Projects Across Youngstown

In the spring of 2016, YNDC launched the Youth Greening Grant program, part of a 3-city study of vacant land reuse being conducted by the University of Michigan. Fourteen projects were selected to participate in the program, and each received grants to beautify vacant lots and engage youth in cleanup and management of land in their neighborhoods. Summer projects have included a vineyard, community gardens, and other landscaping projects. Youth received stipends or gift cards for their participation in these projects.

Many of the projects went beyond just summer work. The Ohio Avenue Butterfly Project included youth research projects and creative presentations about the life cycle of butterflies, and involved the entire neighborhood in an end of season block party. Other projects included giving youth basic carpentry skills as well as landscaping skills. Many of the projects sought to mentor young people and get them involved in the larger community.

The project also includes intensive survey and research work to measure the effects of greening projects and vacant land maintenance. The Youth Greening Grant program will operate in Youngstown for the 2017 and 2018 growing seasons, and the study will influence future vacant land greening in other cities.









LOTS OF GREEN

Idora Neighborhood Farmers' Market Continues to Grow

In the summer of 2016 the Idora Neighborhood Farmers' Market continued to grow, running every Tuesday afternoon from June-September. The market had an average of 15 vendors at each market, a pop-up library every other week, and children's activities every week, which helped it attract families from all sides of town. The market offers a double-up program, funded by Mercy Health Foundation that gives consumers using the Ohio Direction Card up to \$20 extra to spend with market vendors. In 2016, YNDC was able to offer the double-up program at the Northside Farmers' Market as well, supporting both consumers and new farmers.













ACQUISITION AND REHAB

Completed

- 475 Carlotta SOLD
- 1816 Ridgelawn SOLD
- 1543 Canfield For Sale

In Progress

- 504 S. Hazelwood
- 1618 Medford
- 2165 Coleman
- 3025 Kiwatha
- 853 Lanterman
- 1613 Medford
- 1674 Wakefield

Acquisition

- 853 Lanterman
- 946 Bonnie Brae
- 1613 Medford
- 1674 Wakefield
- 1736 Overlook
- 2144 Gregory
- 2165 Coleman
- 2723 Volney
- 3025 Kiwatha





















ACQUISITION AND REHAB

























PAINT YOUNGSTOWN

Limited Repair Projects Completed

• 649 W. Warren

YNDC's Paint Youngstown limited-repair program for the 2016-2017 grant period is underway. Thirty-one projects will be completed throughout the City of Youngstown this year. One project has already been completed. The program is funded by an allocation of CDBG funds from the City of Youngstown. Additionally, YNDC will complete 8 owner-occupied full rehab projects throughout the city. The program is funded by an allocation of HOME funds from the City of Youngstown.



PLANNING

YNDC and City of Youngstown Begin Tree Inventories in Crandall Park and Boulevard Park Neighborhoods

On Tuesday, September 27, YNDC and the City of Youngstown began tree inventories in the Boulevard Park and Crandall Park neighborhoods. The tree inventories are being completed by Davey Tree through a collaborative project between the Western Reserve Land Conservancy, YNDC, and City of Youngstown. The project is funded by The Raymond John Wean Foundation.

Davey Tree is conducting an inventory and inspection of every tree in the public right of way in both neighborhoods. The information will result in a tree management plan that can be utilized by the City of Youngstown, YNDC, neighborhood groups, and other community organizations to remove, maintain, and plant trees. Crandall Park and Boulevard Park were selected as the neighborhoods through an open competition in which ten neighborhoods applied. The inventory and tree management plans are anticipated to be complete by early December 2016.

YNDC Holds South Side Stakeholder Meeting to Discuss Crime Issues

On Tuesday, July 13, community residents and stakeholders attended a public meeting, as part of the Byrne Criminal Justice Innovation project, to discuss issues affecting South Side neighborhoods where concentrations of crime are the highest in the city. The project, funded through a grant from the Department of Justice, includes an analysis of ten years of Youngstown Police Department data to identify crime trends, patterns, and hotspots. Input from community members will be used to identify crime drivers, as well as solutions to issues affecting neighborhood safety and quality of life. The data analysis and community input will be used to create an implementation plan that contains strategies to reduce crime and improve neighborhood conditions.







PLANNING

YNDC and City Parks Department Reveal Two Outdoor Fitness Stations

YNDC and the City Parks Department held ribbon cuttings on Thursday, September 22, for two outdoor fitness stations that were recently installed at Homestead and Glenwood Parks on the South Side. The stations feature equipment typically found in gyms, such as elliptical machines, stationary bicycles, and chest presses. The equipment is designed for outdoor use. The goal of the stations is to increase physical activity and fitness, particularly among youth. The two parks were chosen because of the high density of youth nearby. The stations were funded by the William Swanston Charitable Fund and the Community Foundation of the Mahoning Valley.













PLANNING

Lincoln Knolls Plaza Comes Alive Thanks to East Side Better Block

On Saturday, August 13, YNDC and the Lincoln Knolls Community Watch hosted the East Side Better Block at the Lincoln Knolls Plaza. The purpose of the event was to bring positive attention to the plaza and to promote neighborhood businesses and artists. Due to the closing of businesses in the plaza, including the IGA supermarket, several storefronts are currently vacant. One of the storefronts, however, came alive on Saturday with kid's activities, games, storytelling, free haircuts, and an art gallery. Just outside, in an underutilized section of the parking lot, organizations and vendors set up tents, free BBQ and Puerto Rican food was served, and a DJ played music for performances and line dancing. Outdoor seating, trees, plants, signage, and a crosswalk were all added to liven up the plaza and make it friendlier for pedestrians. The East Side Better Block was the fourth in a series of events held one of each side of Youngstown. The events were made possible through the support of the William Swanston Charitable Fund.







ORGANIZATIONAL DEVELOPMENT

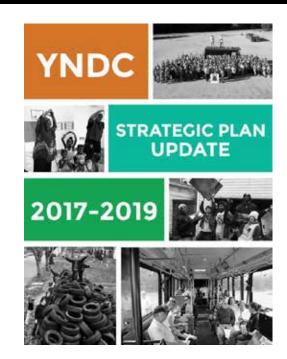
YNDC Adopts 2017-2019 Strategic Plan Update

On Monday, September 19, the YNDC Board of Directors adopted YNDC 2017-2019 Strategic Plan Update. The Plan Update provides goals and targets for YNDC to achieve over the three year plan period for programmatic and other organizational activity. The plan also provides a detailed review of progress and work completed over the previous three year period. It will be publicly released in early 2017.

YNDC Continues to Develop 45 Oneta Street

In the summer of 2016 YNDC completed additional improvements to our 45 Oneta Street facility including a new building for storage of construction materials, fencing around outdoor storage, the addition of a second fixed panel saw, and other organizational enhancements. This facility was donated in April 2015 and has been transformed into a large scale board cutting production center and storage facility for construction materials. Many thanks to all our funders and partners that have made this facility possible.







FINANCIAL STATEMENTS

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

JANUARY 1 - SEPTEMBER 30, 2016

CONSOLIDATED STATEMENT OF FINANCIAL INCOME AND EXPENSES

JANUARY 1 - SEPTEMBER 30, 2016

Assets	
Cash and Cash Equivalents	\$722,694.83
Accounts Receivable	\$948.00
Other Current Assets	\$226,463.72
Fixed Assets	\$1,389,660.04
Other Assets	\$1,262,964.59
TOTAL ASSETS	\$3,602,731.18
Liabilities & Equity	
Total Liabilities	\$1,297,150.94
Total Equity	\$2,305,580.24
TOTAL LIABILITIES & EQUITY	\$3,602,731.18

Other Financial Information

Outstanding Unearned Grant and Contract Commitments: \$1,848,178.49 All dollar figures are in US dollars

Incomo	
Income	
Foundation and Banks	\$297,315.00
Direct Public Support	\$9,559.12
Government Grants and Contracts	\$946,819.94
Investments	\$1,099.67
Other Income	\$3,654.86
Program Income	\$555,387.65
TOTAL REVENUE	\$1,813,836.24
Expenses	
Payroll	\$109,059.01
Payroll Expenses	\$9,933.98
Facilites and Equipment	\$12,766.77
Operations	\$34,609.26
Insurance and Benefits	\$32,214.60
Meetings	\$1,310.16
Contract Services	\$32,868.90
Conferences and Seminars	\$8,931.33
Program Expense	\$1,477,475.60
TOTAL EXPENSES	\$1,719,169.61
NET INCOME	\$94,666.63



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